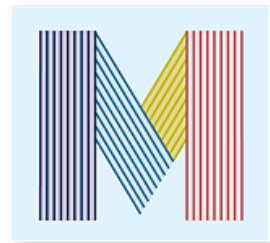


Implementation Science and eHealth for Adults with Serious Mental Illness

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and Community Health

Professor Medicine
Director, The Mongan Institute



MONGAN
INSTITUTE



Too often, we have assumed, “If you build it...”



eHealth Interventions and Implementation

Even if an eHealth intervention is 100% effective... only so good as how and whether:

- Provider organization adopts and supports it
- Clinical providers choose to provide/prescribe it
- End-users are trained to use it and engage with it
- Eligible populations most in need receive it
- Use is sustained in use over time

If we assume 50% threshold for each step...
(even with perfect access/adherence/dosage/maintenance)

Impact: $.5 \times .5 \times .5 \times .5 \times .5 = 3\% \text{ benefit}$

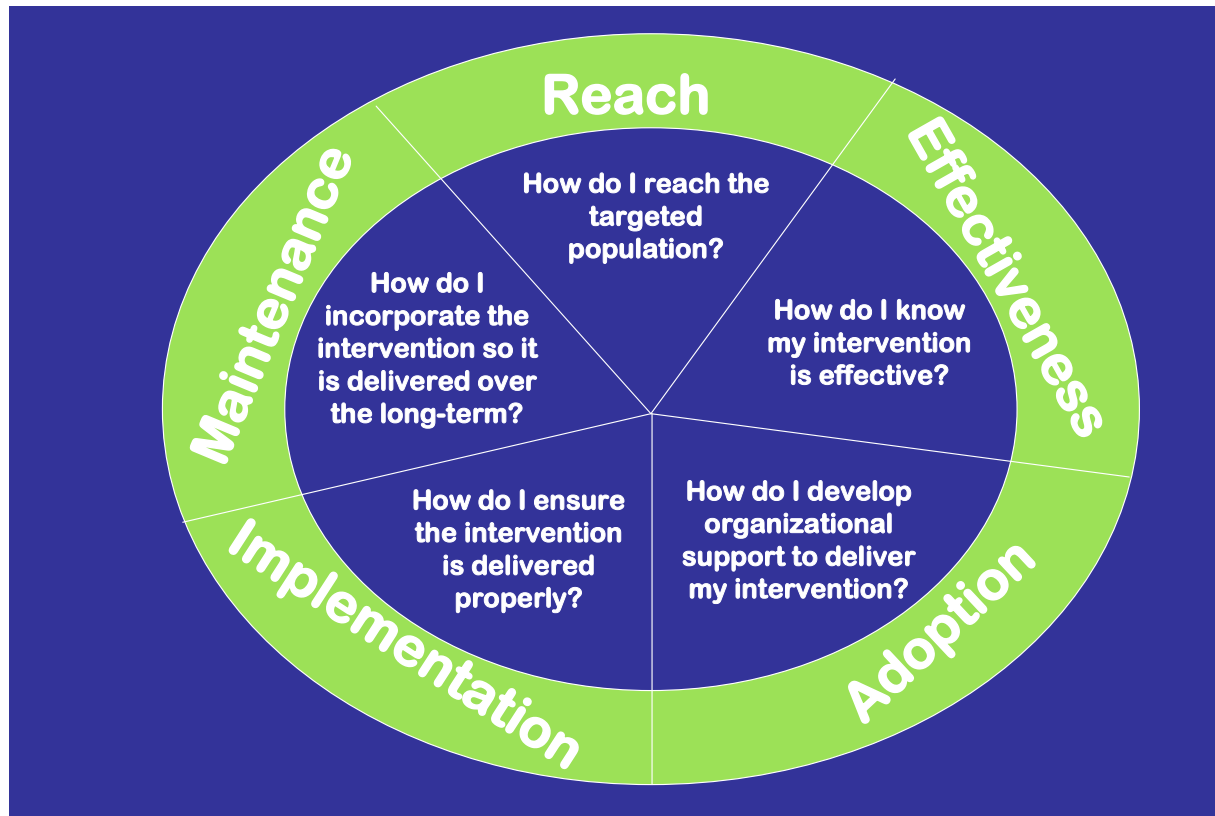
www.Re-aim.org

Beyond Effectiveness in Research Settings

Key Implementation Outcomes

- **Adoption/Uptake**: By organizations, providers, end-users
- **Implementation**: Integration into workflow, end-user engagement
- **Reach**: Reaches population/individuals most in need- equity focus
- **Maintenance/Sustainment**: Continued use over time

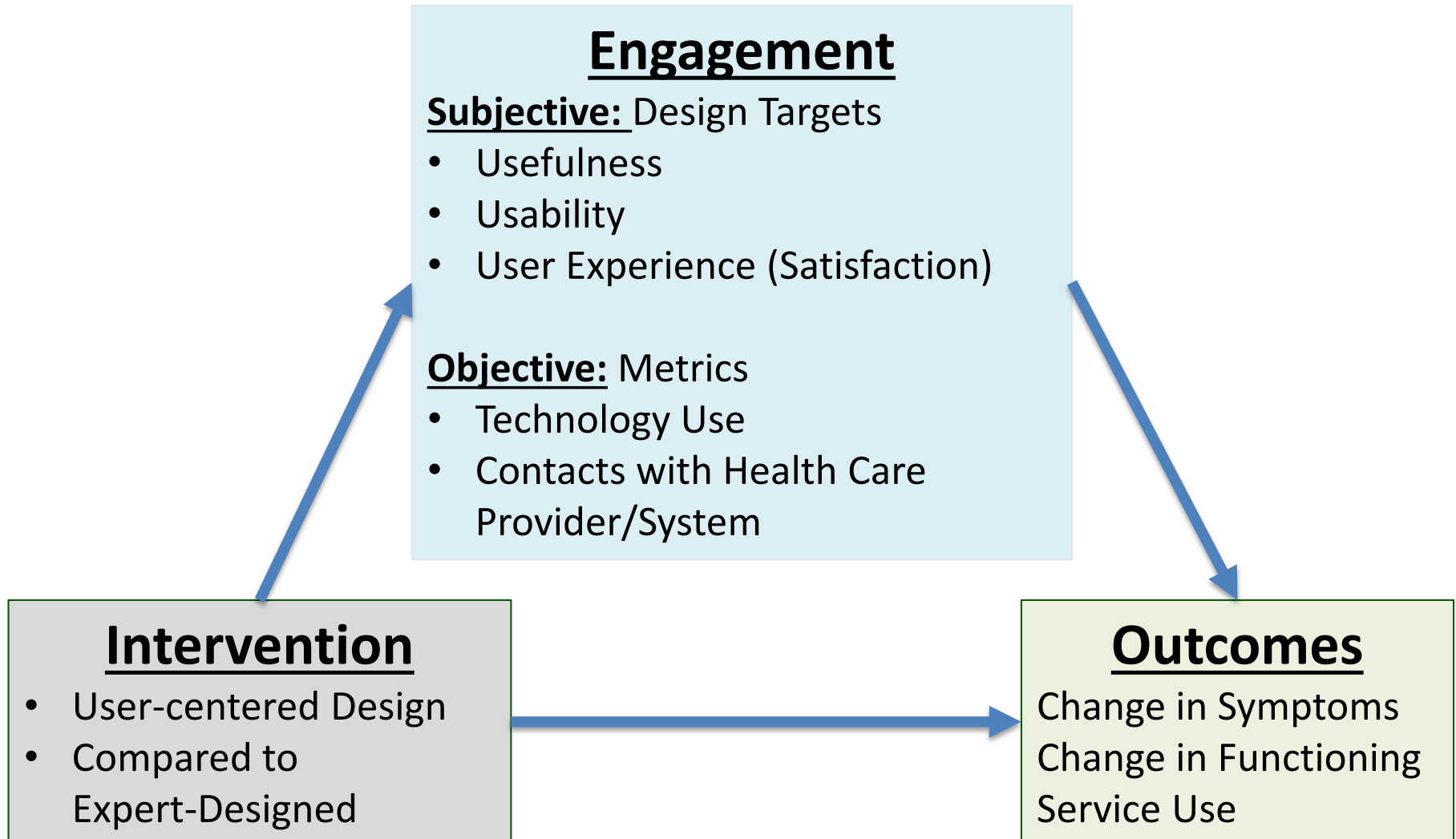
RE-AIM



Adoption, Uptake, and Engagement

- When ehealth interventions are moved from research settings to real-world settings, implementation has often failed
- Low rates of uptake and use by end-users
- Poor integration into the system of care
- Lack of sustainment and retention over time

Targeting Engagement and User Experience in Digital Health Implementation (Graham)



Designing for Implementation

- Integration into the flow of care: Key for clinicians in adopting, prescribing, and using digital health interventions
- Stand-alone vs. EHR integration?
For complex conditions- integration into the electronic health record
- *“workflow considerations remain among the least explored but most needed factors toward facilitating implementation”*
Torous et al., 2021 World Psychiatry

REACH and Health Equity: eHealth Implementation Tailored to Reach Populations Most in Need (SMI)

<https://doi.org/10.1186/s12913-020-4975-3>

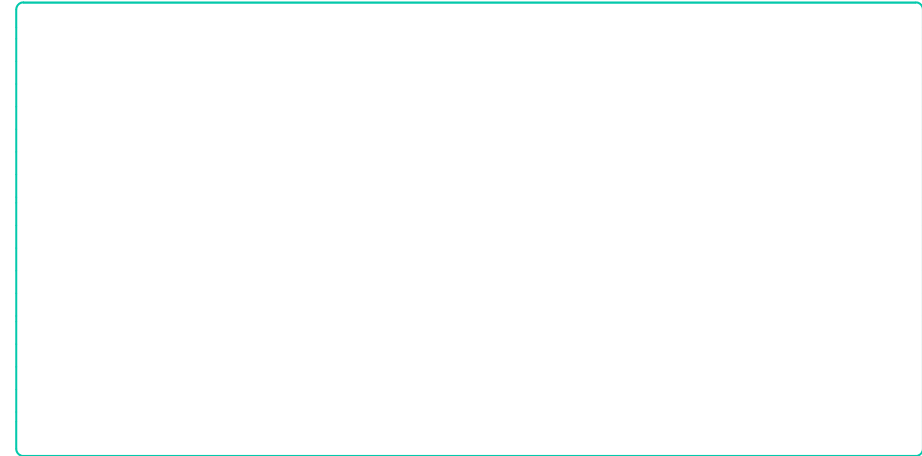
search (2020) 20:190

DEBATE

Open Access



- Focus on Reach from the very beginning
- Design and select interventions for vulnerable populations with Implementation in mind
- Implement what works and strategies that reduce inequities in care
- Develop (and use) the science of adaptation
- Use and equity lens for implementation outcomes



eHealth Implementation and Sustainability

- System-level

- Technology and financing?
- Fit/integration with existing programs, EHR, and service delivery?
- Long-term evolution with change in technology and context?

- Provider Level

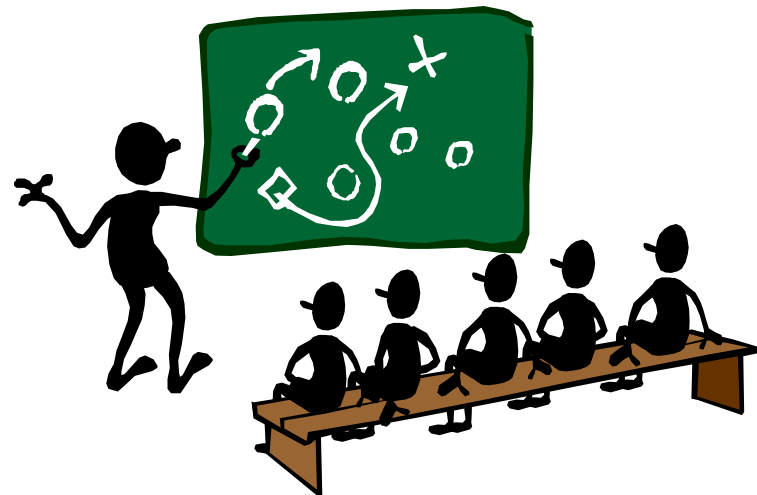
- Workflow integration?
- Utility, clinical value?
- Staffing support?

- End-user

- Usability ?
- Engagement?
- Tailored and responsive to individual needs and preferences?

- Training/Coaching

- Human interaction and support- professional, CHW, peers



Digital Health Interventions for Adults with SMI

A Compounded Set of Challenges.....

Not “If” but “How Much” and “What Type” of Human Support

Gus:

- 62 yo living in subsidized supervised housing in Boston
- Complexity: Obesity, Hypertension, CHF Diabetes, COPD, Atrial Fibrillation, Asthma, Sleep Apnea, Schizophrenia
- Hx of frequent ER/Hospital Use
- 30+ medications daily
- Gus has outlived his life expectancy of 52 years of age
- Special challenges: cognitive, information processing, attention, motivation, planning, executive function, social network self-management



Which Works Best?

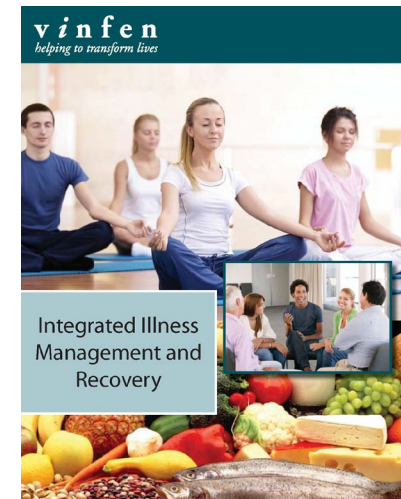
Supported Automated Telehealth?
Or
Health Coaching and
Self-management Training



Study Sample: Mean Age: 49; 58% M; 42% F
Race/Ethnicity: 49% W; 35% Black; 14% Hispanic

Psychiatric: Schizophrenia: 62% Mood Disorder: 38%

Medical: Diabetes 34%; HTN 44%;
Hyperlipidemia 32% Obesity 33%; COPD 9%;
Chronic Pain 23%; Tobacco Dependence 61%



NIMH Randomized Trial in Boston with Vinfen
N=300 (R01 MH104555)

Summary of High-Level Outcomes

Which Works Best? *It Depends*

- Telefriend -automated telehealth + remote monitoring with triggered human pre-emptive interventions
 - Fewer Hospitalizations, and ER visits
 - Greater self-rated general physical health
 - Challenging long-term engagement
- Integrated Illness Self-Management Skills Training
 - Greater health behavior/cardiovascular risk reduction
 - Lower depression
 - Greater longer-term engagement



Beyond Effectiveness: eHealth and Implementation

- **Adoption/Uptake**: By organizations, providers, end-users
Strategies: Peer/user-centered design, usability, acceptability, adaptability, tailoring, fit, finance, support
- **Implementation**: Fidelity to function (rather than form)
Strategies: human support, integration into workflow and EHR, agile, adaptive, iterative
- **Reach**: Populations/individuals most in need
Strategies: Equity lens, adaptation, community-engaged implementation, accessibility, scalability
- **Maintenance/Sustainment**: Continued use over time
Strategies: integration, adaptability, evolvability, value human-centered support: professional, direct care worker, peer